12 Receive Major Staff Development Grants in 1995–96

The University administers a variety of programmes that offer fellowships, scholarships and grants for teaching and administrative staff to conduct research, pursue further studies in local or overseas institutions, or broaden their experience through participation in conferences and publication projects. The following is a summary of the major grants for staff development in 1995–96:

**Freemasons’ Fund for East Asian Studies**
- **Awarded to:** Prof. Alfreda Stadlin, associate professor, Dept. of Anatomy
- **Programme:** To publish a bilingual book Drug Abuse — Psychosocial and Biological Impact
- **Period:** January and February 1997

**Harvard-Yenching Visiting Scholars Programme**
- **Awarded to:** Prof. So Ke-ee-long, Silly, associate professor, Dept. of History
- **Programme:** To conduct a research project on “The Rule of Law in the Chinese Context: Jurisprudence, Legislations, and Legal Practices in the Criminal Justice System of Sung China” at Harvard University
- **Period:** 1st August 1996 – 31st May 1997

**Japan Foundation Fellowship Programme**
- **Awarded to:** Prof. Ho Pui-yung, associate professor, Dept. of Architecture
- **Programme:** To conduct a research project on “Architectural Exchanges: Buddhist Monasteries in Japan and Their Mainland Prototypes” at the University of Kyoto
- **Period:** 3rd June – 15th August 1996

**C. Y. Kwan Endowment Fund for Staff Development**
- **Awarded to:** Mrs. Erlinda Boyle, senior instructor, English Language Teaching Unit
- **Programme:** To receive part-time D.Phil. studies at the University of York, UK
- **Period:** 1st October – 14th December 1996

**Lee Hysan Foundation Endowment Fund for Staff Development**
- **Awarded to:** Prof. Chow Hau-siu, Irene, professor, Dept. of Management
- **Programme:** To attend the 1995–96 International Teachers Programme at London Business School
- **Period:** 4th – 14th January 1996 and 7th – 17th July 1996

**MBA Programmes Celebrate 30th Anniversary**

A 330-strong audience attended this year’s Li & Fung Lecture organized by the MBA Programmes as part of their 30th anniversary celebrations.

Prof. Warren McFarlan, Ross Graham Walker Professor of Business Administration at Harvard University, spoke on “Information Technology Enabled Transformations in Distribution and Infrastructure for the 21st Century” on 2nd September at the Hong Kong Convention and Exhibition Centre in Wanchai.

A renowned expert in management information systems, Prof. McFarlan’s current research focus is in the organization of information services strategy and its linkage to corporate strategy. He has taught at Harvard, his alma mater, since 1963 and is currently the senior associate dean of external relations.

**CUHK Establishes Foundation for Better Vision**

There is hope now for people with serious sight impairments in Hong Kong. A ‘Fight for Sight Foundation’ was recently established by the Department of Ophthalmology and Visual Sciences at the University to develop and provide better eyecare programmes for the community.

A sight-screening project carried out by the department showed that over 20 per cent of the pre-schoolers surveyed suffer from sight problems such as astigmatism, myopia (short-sightedness), hyperopia (long-sightedness), and lazy eye. The most striking finding is the high prevalence of astigmatism. If uncorrected, significant astigmatism can cause short-sightedness and lazy eye, while delayed treatment for squint and lazy eye can cause irreversible vision loss.

The foundation will strive to improve the standards of clinical eyecare, launch community outreach programmes, develop new drugs and modes of therapy, and provide a rehabilitation centre for the visually handicapped. A series of activities have been planned to raise funds for these projects.
Comments from Senior Administration

From the University Dean of Students

In general, the central aim of student affairs and counselling work is to facilitate the development and growth of students by working with other functional units in the University. Full use is made of external resources to provide quality support services to students and thus, the needs of both students and the University are met. How can this general direction be contextualized in our University?

Over the past decade and in the decade to come, Hong Kong has been undergoing and will continue to undergo both silent and noisy changes. A new historical era is around the corner. Both the staff and students are faced with new challenges in this changing socio-political environment. The pressure on our students to cope with this new phase in their life is getting heavier and heavier. In what ways can student affairs and counselling practitioners, with the support of the University, help students adapt to the changes of the times and plan for their future?

New Approaches to Students Affairs Work

The task has become even more demanding since our University is also undergoing major changes due to the rapid expansion of tertiary education in the latter half of the 1980s. A much larger student population has emerged in a growing university community. With the continuous rise in the quality of teaching and research, everyone has become busier trying to excel in a competitive academic environment. The sense of alienation has correspondingly become more intense.

How should student affairs and counselling practitioners contribute their service to the University? I propose to approach the issue from three directions.

Firstly, we must analyse student affairs work in the context of Hong Kong and China. The general mission of student affairs duties can only be successfully realized when our services are placed in the actual living environment of our staff and students. Their social, emotional, and intellectual conditions are real and have to be carefully considered when we plan our services. A post-colonial approach to student affairs work has to be mapped out.

Secondly, our services must be designed in the context of our University, which is quite different from other tertiary institutions. Our tradition and culture are unique, and dictate special conditions for our services. A contextualized approach to student services is needed.

Thirdly, our targets — the students — are not just numbers and figures kept in the computer records. Each and every one of them is an individual, and has a world of their own. A three-dimensional approach has to be taken when interacting with the students or serving them. Similarly, our staff are individuals too. The University is peopled by unique individuals. Everyone is a centre and there is no one absolute centre. To facilitate communication between students and staff and bring them closer together, and to help cultivate students’ identity with and commitment to the University, student affairs and counselling practitioners have to look at students and staff three-dimensionally and pay close attention to their individual existence as persons with hopes, fears, strengths, and weaknesses. A post-modern approach to student counselling has to be designed as we move towards the twenty-first century.

Kwok Sui-tong

VC Hosts Tea Reception for New Staff

Vice-Chancellor Prof. Arthur K. C. Li hosted a tea reception for about 100 new academic and administrative staff on Wednesday, 4th September in the foyer of Sir Run Run Shaw Hall. He gave a welcoming address and introduced the heads of major administrative and teaching units to the newcomers.

Students from Xinjiang and Taiwan Visit New Asia

New Asia undergraduates visited Taiwan Chiang Cheng University and Xinjiang University in mainland China in December 1995 and May 1996. Their visits were repaid in July 1996 when students from the two universities participated in a symposium on ‘Chinese Culture and Business Administration’ organized by New Asia College. The students were also taken to places like the New Airport Core Project Exhibition Centre, the Bank of China, and the Hong Kong Productivity Council.

ATM Forum

An industrial forum on ‘ATM Technologies and Multimedia Applications on the Internet’ was organized by the Centre for Internet Exchange Technologies of the Department of Information Engineering on 29th August at the Centre for Internet Exchange Technologies of the Department of Information Engineering on 29th August in the Ho Sin Hang Engineering Building. Internet experts were present to share their views and experiences with 140 participants, including access providers, ISPs, content providers, Internet application developers, and end users.

NEW BOOKS

Prof. Wimal Dissanayake, visiting professor to the Department of English, has published the following books:

Narratives of Agency: Self-Making in China, India and Japan
University of Minnesota Press
US$21.95

Self and Deception: A Cross-Cultural Philosophical Enquiry
Wimal Dissanayake and Roger Ames, eds.
State University of New York Press
ISBN 0-7914-3031-6
US$24.95

Global/Local: Cultural Production and the Transnational Imaginary
Wimal Dissanayake and Rob Wilson, eds.
Duke University Press
US$18.95
In the 1997-98 academic year, several academics assume department headship for the first time. Four of their appointments were endorsed by the University Council before August. They are Cai Xiaoqiang (systems engineering and management), Lau Ho-fuk (international business), Joseph W. Y. Lau (surgery), and Samuel Sun (biology).

The C.U.H.K. Newsletter spoke to the four department heads about their plans and vision. Reports on the three interviews that were conducted in Chinese can be found on the Chinese pages. Presented here is a summary of the views of Prof. Samuel Sun, who talked to us in English.

From Biology Student to Chair of the Department: An Alumnus Returns

Shalini Bahadur

...and yield as well as their resistance to insects and virus.

...He rejoined and developed with the Department of Neijiang, Sichuan, from 3rd July 1996.

...and major focus so that the teaching can be strengthened, and a specialist in the field will be added to the departmental staff. Prof. Sun is of the opinion that molecular biology and biotechnology cannot be over-emphasized, for these new frontiers of biology can be applied to any area of research — from medicine and agriculture to environmental science.

...he nurture a plan to establish a plant gene centre, the like of which does not yet exist in Hong Kong. The centre is envisaged primarily as a place where useful plant genes can be identified, cloned, and can be used in improving the staple foods of this region (including rice, soybean, and selected vegetables).

...Prof. Sun wants each staff member in the biology department to teach his particular area of interest and specialization so that the teaching can be more motivated and effective. In the field of research as well as teaching, while respecting diversity, he feels that emphasis and particular focus on issues and needs relevant to Hong Kong, China, and the Asia-Pacific region will yield more beneficial results. He believes that by concentrating upon research relevant to the "biological" in the East, the department can carve out its own niche.

...He would also like to reduce the number of teaching hours for the teachers from the current annual average of 75 to 60. This would enable the teachers to have more time for research and other responsibilities. And, to ensure that this does not happen at the cost of quality teaching, the teaching programme will be reviewed and consolidated.

...Another area Prof. Sun wishes to improve is the student-teacher and student-student relationships. He envisages that the creation of more opportunities for teachers and students to communicate and interact, in addition to classroom and laboratory instruction, will promote better understanding between them.

...Prof. Sun is looking forward to his tenure as department head: He hopes to make the department a force to be reckoned with, and one that can attract good students. His goal is well-defined — to contribute to the University as an alumnus, and improve teaching and research in his department. He hopes to make the biology department as good as the one he considers to be the world's best today — that at Stanford, where his son is currently studying. ☎

Shalini Bahadur

Service to the Community and International Organizations

Service
- Prof. Yuen-wen Sung, senior member of the Department of Economics, has been appointed by the Governor of the University of Hong Kong to serve as a member of the Review Commission for Urban Council Members from 1st August 1996.
- Prof. Joseph C. K. Lo, professor of medicine, has been nominated by the University to serve as a member of the Research Grants Committee of the University of Hong Kong from 5th September 1996.
- Prof. Shiu-hung Lee, professor of environment and urban planning, has been nominated by the University to serve as a member of the Research Grants Committee of the University of Hong Kong from 3rd July 1996.
- Prof. Arthur K. C. Li, senior member of the Department of Social Work, has been appointed by the Secretary for Education and Manpower as a member of the University Grants Committee of Hong Kong, from 4th July 1996.
- Prof. David Gwilt, professor of music, was appointed by the University Grants Committee of Hong Kong, from 3rd July 1996.
- Prof. Sydney S. C. Chung, professor of medicine, has been nominated by the University Grants Committee of Hong Kong, from 3rd July 1996.
- Prof. Daniel T. L. Shek, professor in the Department of Social Work, has been appointed by the Secretary for Education and Manpower as a member of the Advisory Committee of the Hospital Authority, from 3rd July 1996.
- Prof. David Gwilt, professor of music, was appointed by the University Grants Committee of Hong Kong, from 3rd July 1996.
- Prof. Joseph W. Y. Lau, professor of surgery, has been elected President of the College of Surgeons of Hong Kong for three years from 7th May 1996.
The University Bursar is Retiring

Goodbye, Mr. Gilkes...

A young David Gilkes, a chartered accountant with a master’s degree in history from Oxford University, came to Hong Kong in early 1967. Both he and his German wife thought they would like a life away from London for a few years. Little did they imagine that a growing attachment with The Chinese University and life in Hong Kong would keep them here for 30 years.

Mr. Gilkes joined as Assistant Registrar (Finance) at a time when The Chinese University and the university fund had been his major contribution. ‘I suppose the fact that I was somebody from overseas enabled me to look at problems from a slightly different angle,’ he says.

He is of the view that research and academic pursuits should be foremost in a university rather than financial problems, and his aim has always been to keep financial matters in the background. This has not been easy in a university with nearly 12,000 students, over 5,000 employees, 120 buildings and an annual budget of nearly HK$3 billion. ‘This inevitably means that the university’s finances are scrutinized by a battery of auditors and other interested parties both inside and outside the University. The financial demands — whether from colleges, faculties, research institutes — are formidable, and to determine priorities is not an easy task,’ says Mr. Gilkes. ‘I feel I have played some small part in assisting the University in making cost-effective and helpful decisions towards its development.’

The Recent New Systems

As the University grows, Mr. Gilkes has made a conscious effort to keep pace with new developments and update the financial administration. Prominent among the new developments are the one-line budget and the resultant new accounting system, both of which have radically changed the work patterns within the bursary.

‘The new systems are still being run,’ Mr. Gilkes says, ‘and unfortunately I won’t be able to see all of them through. But I am satisfied that a good deal of the ground work has been laid.’

He goes on to explain that one objective of the one-line budget is to give more financial responsibility to the departments, and this means more work for them too. ‘Completely new was set up in the bursary to take care of its implementation, and all the staff concerned accept this as a great challenge. ‘Change is not always welcome, but every organization needs to evolve. One of the great things about introducing new systems is that it motivates staff, which is very essential to their continued interest and enjoyment of their work.’

Mr. Gilkes considers himself lucky to have good, dedicated staff to bring the new developments into existence. ‘While we haven’t finished implementing them, we are quite close to it,’ he says.

The Staff Superannuation Scheme

Another system that has undergone significant change is the University’s staff superannuation scheme, which Mr. Gilkes rates as the toughest of all the problems that have hit the University during its 21 years of bursarship. He explains that the 1995 scheme was brought on to a very large extent by circumstances that were outside the University’s control and competence. ‘It is in the credit of the University staff, who have been on the receiving end of the changes, that they gave us broad support to the University. The fact that we were the first tertiary institution in the territory to make the changes won us some congruential remarks from the government and the University Grants Committee.’

Mr. Gilkes remembers that when the University last changed a superannuation scheme in 1972, he had hoped that they would not need to change it again, for it was a tortuous process. It had taken two years at that time to amass two different sorts of funds. While Mr. Gilkes hopes there won’t be any further changes for at least the next five years, he realistically acknowledges that the Mandatory Provident Fund that the government is contemplating regulating is likely to affect the current superannuation scheme.

Life on the Campus

The Gilkeses have lived on the University campus since 1972, and have found the accommodation and the environment very conducive to raising a family. ‘How does he rate the facilities available on campus?’ Generally speaking, the campus facilities are good. However there have been and will certainly continue to be space problems, whether it be for additional classrooms, research facilities, staff amenities such as a shallow swimming pool for young learners or a staff club next to the Sir Run Run Shaw Hall. The latter would be a good focal point for social life on campus and would provide a nice meeting point for performing arts and educational events. ‘Change is not always welcome, but every organization needs to evolve. One of the great things about introducing new systems is that it motivates staff, which is very essential to their continued interest and enjoyment of their work.’

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E-mail Accounts for New Staff and Students

The University Swimming Pool News

University Library System Opening Hours

The Student Campus Work Scheme 1996-97

Planning a Trip
Information in this section can only be accessed with CWEM password.

若要瀏覽本部分的資料，
請須輸入中大校園電子郵件密碼。
學系新舵手的抱負

截至一九九六年八月底，獲委於本學年出任系主任之教師之中，有四位是首次出任系務：國際企業學系劉可復、系統工程與工程管理學系蔡小強、外科學系劉允怡和生物系辛世文。本刊訪問了他們，請他們談談各自的抱負。辛教授以英語接受訪問，詳見本期英文版第三頁。

劉可復教授

「我希望能通過師生茶聚及導師制來增進師生的感情。我們又會重新編排課程和開設新科目，便利學生選讀。」劉教授總結國際企業學系的最新計劃。

劉教授指出，自修業期由四年制改為三年彈性學分制後，學生的課業壓力增加了，要花更多時間應付繁重的課業，與教師的交流相對減少了。有見及此，該系於暑假前曾試辦教師學生茶聚，反應熱烈；劉教授認為該類活動可加強師生的溝通，值得再辦，所以會向系務會提議於學年開始及結束各舉行一次茶聚，學生可就選課、科目內容、學業疑難、開設新科目、升學等問題向教師直接提問。

然而，每學年兩次茶聚，彈性略嫌不足。系內有教師提議設立導師制，把學生分成小組，每組約四至五人，各自指定教師負責。這樣，既可解決學生及師生的問題，又能增進師生的溝通，值不值得再辦，所以會向系務會提議於學年開始及結束各舉行一次茶聚，學生可就學校規定、升學業績及課外活動等問題向教師直接提問。

劉教授表示，由於國際企業學系的科目範圍廣闊，且九十年代工商業深受全球化的影響，競爭異常激烈，不少畢業生希望繼續進修，增強專業知識，提高競爭力；加上社會對國際企業管理專業人才需求日增，故此本系計劃開設授課式國際企業理學碩士課程，協助培訓經理人才。倘獲工商管理學院院務會和大學教務會贊成，可望於九八年度開辦。至於有志於學術硏究的本科生，亦可修讀今年開辦的哲學碩士學位課程，或攻讀博士學位。

這個學期開始，該系增設「國際銀行業務」(暫時只供本科兼讀生修讀)、「國際企業道德論」及「華人商業網絡」三個新科目，以切合社會需要；又新增選課規定，要求今年入學的主修生於最後修業年修讀「跨國企業」，以便總結跨國企業發展、管理哲學及策略的知識。科目編號也經重新安排，即文學科目「國際市場學」等以「2」為編號，而地區性的科目像「中國商業」、「日本商業」及「歐洲商業」等，則以「4」為編號，方便學生了然於胸。該系已邀請一位國際財務管理學者於九月來訪兩個月，主持專題硏討及與系內同人作學術交流；又計劃在下學年邀請一位研究跨國企業管理的學者蒞校訪問數月。

劉教授為本校校友，獲授商學士及商學碩士學位後，負笈美國哥倫比亞大學深造國際營銷學。劉教授是次獲委為國際企業學系系主任，雖然任期只有一年，但劉教授表示對其推行的長期發展計劃影響不大：「因為系內只有十一位教師，而我們一貫緊密合作，經常交流及硏討，系務發展實有很好的延續性。」

蔡小強教授

頃接系統工程與工程管理學系系主任，蔡教授感到肩上責任沉重：「學系的管理及運作，尚須同事積極參與及全力支持。」

該系系成立於九一年，原稱系統工程學系，九四年分拆成系統工程與工程管理學系及機械與自動化工程學系。重組後之系統工程與工程管理學系，專責提供資訊系統與電子計算機應用、工程管理、運籌學及其應用等高層次技術及學術訓練，以解決各類系統管理運作之問題。蔡教授舉例說：「香港不少公司於國內或東南亞設廠，而訂購原料、付運、儲存、制訂生產計劃……均需縝密計劃，要借助科學方法及先進電腦技術作不同編排，以獲最佳之生產效益。」

該系課程涵蓋三大範圍——資訊統、運籌學及工程管理。工程管理針對工業系統管理中較複雜的量化管理問題；運筹學是運用科學方法找出解決方案；而科學管理之體現和實施，則依賴先進資訊系統。蔡教授指出，從系內教師人數及科目來看，運籌學的發展較為成熟，資訊系統的教師仍未足夠，至於工程管理則須進一步加強，除增聘教師，更要改進課程內容。蔡教授認為，該系長遠發展的關鍵在於能否有效地加強上述三個範圍的有機結合，以建立學系特色。

蔡教授表示，由於金融服務業已成為香港經濟的支柱之一，而金融投資、管理、風險控制等職業極度知識性，必須概括分析工具及數據系統統籌解決，該系與財務學系的參與及協助下，已有上半年成立的金融工程專修科目，由兩系教師合作執教，明年會擴充其進行時調整內容，加強這門專修科的發展。至於系統工程學系的發展，蔡教授表示，該系亦會據時帶頭籌機，以及由教領團隊推正資料解決方法。」

劉允怡教授

劉教授認為外科學系經過李國章教授十四年的經營，根基牢固，一切運作已上軌道；系內教職員各又具專才，全心全意工作，所以系主任的工作並未給他太大的壓力。

劉教授指出，該系的主要工作不離教學、硏究及醫療服務。教學方面，他會著重小組教學法。此教學方式經過該系多年驗證，效果良佳，教師可即時知道學生反應，監察學生學習進度，了解個別學生的優點和缺點，並就其所長，引導發展。劉教授強調，「現代醫學學術急速進展，有逾五年增一倍，我們惟有不斷更新知識及技術，才能適應時代的需求。」

該系的教學設備包括：近兩年人文學科醫學士及理學士課程，這種課程為學生提供一個適合他們個人興趣及發展的機會。劉教授表示，「學生在該四年課程後，可再進修兩年，以獲取碩士學位。」

外科學系的學術發展有機地結合於系內之教學、研究及醫療服務。劉教授於本學年獲委為外科學系系主任，他認為當前的任務是確保學系有足夠的資源去不斷發展。

劉教授認為，外科學系的教學及研究工作，是透過學生及教師的共同努力，才得以不斷發展和提高。劉教授表示，「我會努力工作，希望在外科學系的發展上作出貢獻。」

劉教授指出，外科學系的學生會於明年九月六合成立，目的是加強學生之間的交流及合作，提升學生的學術素質。劉教授表示，「我會努力工作，希望在外科學系的發展上作出貢獻。」

中科院劉教授

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新生入學典禮

李國章校長在新生入學典禮勸勉新生，迎接來自經濟、人際關係和學業的挑戰，並透過通識教育鍛鍊本身的德、智、體、群、美；校方也會在能力範圍內，竭力協助他們，並改進學習環境。

一九九六年度新生入學典禮於八月三十日在邵逸夫堂舉行。李校長在會上向新生說，入學禮標誌他們成爲中大的一分子，而他們是李教授出任中大校長的第一批新生，對他別具意義，他祝願大家都有一個好的開始。

禮成，藝墟活動便在林蔭大道開展，學會和興趣小組各施本領，藉攤位遊戲招募新會員。李校長也借此機會與學生接觸，增進了解。

工商管理碩士課程三十周年講座
哈佛教授談資訊科技的社經影響

工商管理碩士課程在本年度舉辦三十周年慶祝活動。

第一項為「中大工商管理碩士課程三十周年曁利豐集團講座」，已於本月二日在香港會議展覽中心演講廳舉行，由哈佛大學工商管理學教授Warren McFarlan主持，探討資訊科技如何改變社會及經濟的發展。

Prof. McFarlan以「資訊科技如何幫助二十一世紀資源分配及基礎建設的轉型」為題，論述資訊科技的爆炸性發展所帶來的新機會：電子化商業活動興起，影響遍及各行各業，包括雜貨和紡織業，而互聯網更在其中起重要作用；資訊科技發達令人對服務業有更高要求，航運、電訊及飲食業等受影響；資訊科技使組織轉型，並更新作業程序和形式；商業組織以不同形式合作，出現新的策略性聯盟。

Prof. McFarlan是國際知名的資訊管理系統專家，曾就有關課題出版多部著作和出任《MIS Quarterly》高級編輯。

工商管理碩士課程其他慶祝活動會於十月和十一月舉行，包括工商管理碩士教育研討會、校友日和晚宴。

香港會計業的發展
會計學院之「中大會計聯網」在暑期舉辦兩個硏討會，探討香港會計業及會計師的發展。

七月十八日在銅鑼灣世界貿易中心舉行的仲夏晚宴硏討會，由李家祥議員主講「九七前後香港公共財務運用的監管」，近一百名聯網會員及嘉賓出席。

「中大會計聯網」八月卅一日假校園舉行中國註冊會計師協會(CICPA)資格考試應考講座硏討會，向會員詳細介紹如何取得國內會計師專業資格及應考CICPA的要訣。該考試自一九九四年起開放予國外人士應考，結果未如理想。一九九四年度，香港有應考者近千名，結果只有十多人獲全部五科合格；翌年更只得一名。是次硏討會由容永道會計師事務所審計經理關兆文先生主講，概述CICPA考試的性質、結構和應考須知，並與會員分享其應考心得。

五十名新教師參與迎新活動

教學發展組於八月廿九及三十日為新教師舉辦迎新座談會，協助他們適應中大環境及做好教學準備。今年有八十二位教師加入大學服務，出席迎新活動者共五十人。

中大會計聯網

會計學院之「中大會計聯網」在暑期舉辦兩個硏討會，探討香港會計業及會計師的發展。